Appendix 1: Budget Savings Initiatives that are considered to have minimal, or no effect on front line service delivery levels

These initiatives required no, or no further public consultation or impact assessment prior to consideration by Full Council as part of the 2019/20 revenue budget for implementation in 2019/20 or future years. Some internal consultation may be required prior to implementation if the initiatives have a significant impact on employees, and this will be undertaken by management as appropriate.

Ref:	Initiative	19/20 (£000s)	20/21 (£000s)	21/22 (£000s)	Total (£000s)
CCC 01	Review and restructure of Street Warden and Neighbourhood Safety services, including review of working patterns, maximising on-street presence.	191	0	0	191
CCC 03	Increase Community Learning management charge to Skills Funding Agency Grant from 16% to 20%.	104	0	0	104
CCC 04	Increase rental income from space at Town Hall and Middlesbrough Theatre.	79	79	79	237
CCC 07	Increase rental income from space at Museums.	5	5	26	36
CCC 09	Increase advertising income from Love Middlesbrough Magazine, to ensure self-sufficiency.	9	9	9	27
CCC 10	Increase rental income from space at My Place.	45	0	0	45
CCC 11	Reduce contribution to MIMA, in-line with contract.	0	300	0	300
CCC 12	Increase income / reduce staffing costs, to ensure Orange Pip Market is self-funding.	48	8	28	84
REG 01	More efficient operations of Boho 1 and Boho 5.	38	0	0	38
REG 02	Capitalise street lighting maintenance costs, creating a revenue budget saving.	438	0	0	438
REG 03	Review and restructure within Regeneration directorate.	320	46	80	446
REG 05	Remove contribution to the Tees Valley Combined Authority.	50	0	0	50
REG 06	Review of Transporter Bridge operational arrangements (partnership budget with Stockton Borough Council which will see half of any reduction in costs).	40	0	0	40
ECS 01	Transfer of management arrangements to Area Care, including review and restructure of Pest Control service.	65	0	0	65

Review and restructure management in cleaning, caretaking, security and facilities management services.	163	0	0	163
Cease building project work and removal of associated posts, procuring work more efficiently.	124	100	0	224
Review and restructure of environmental enforcement arrangements.	75	30	0	105
Increase capitalisation of highways maintenance costs, creating a revenue budget saving.	300	0	0	300
Increase recharge of Technical Officers' salaries to capital schemes.	20	0	0	20
Reduction in Building Maintenance stand-by payments.	18	0	0	18
Review and restructure management within Environment and Commercial Services.	165	0	150	315
Reduce refuse team training days, from five to three.	10	0	0	10
Review and restructure Bereavement Services.	80	0	53	133
Increase efficiencies within the Area Care service, including removal of seasonal workers.	134	0	0	134
Reduce expenditure on equipment due to reduction in schools using catering service.	25	0	0	25
Reduce operational costs of fleet vehicles in line with planned efficiencies in services across the Council.	0	86	66	152
Reduce contribution to Carbon Reduction Commitment scheme due to reduced number of Council buildings.	70	0	0	70
Increase income and delivery of ongoing efficiencies within the ICT service.	188	0	0	188
Efficiency savings within treasury management.	45	0	0	45
Review and restructure accountancy and insurance services.	112	0	0	112
Delete vacant post in the Creditors and Debtors service.	24	0	0	24
Review and restructure Human Resources.	63	9	0	72
	management services. Cease building project work and removal of associated posts, procuring work more efficiently. Review and restructure of environmental enforcement arrangements. Increase capitalisation of highways maintenance costs, creating a revenue budget saving. Increase recharge of Technical Officers' salaries to capital schemes. Reduction in Building Maintenance stand-by payments. Review and restructure management within Environment and Commercial Services. Reduce refuse team training days, from five to three. Review and restructure Bereavement Services. Increase efficiencies within the Area Care service, including removal of seasonal workers. Reduce expenditure on equipment due to reduction in schools using catering service. Reduce contribution to Carbon Reduction Commitment scheme due to reduced number of Council buildings. Increase income and delivery of ongoing efficiencies within the ICT service. Efficiency savings within treasury management. Review and restructure accountancy and insurance services. Delete vacant post in the Creditors and Debtors service.	management services.163Cease building project work and removal of associated posts, procuring work more efficiently.124Review and restructure of environmental enforcement arrangements.75Increase capitalisation of highways maintenance costs, creating a revenue budget saving.300Increase recharge of Technical Officers' salaries to capital schemes.20Reduction in Building Maintenance stand-by payments.18Review and restructure management within Environment and Commercial Services.165Reduce refuse team training days, from five to three.10Review and restructure Bereavement Services.80Increase efficiencies within the Area Care service, including removal of seasonal workers.134Reduce operational costs of fleet vehicles in line with planned efficiencies in services across the Council.0Reduce contribution to Carbon Reduction Commitment scheme due to reduced number of Council buildings.70Increase income and delivery of ongoing efficiencies within the ICT service.188Efficiency savings within treasury management.45Review and restructure accountancy and insurance services.112Delete vacant post in the Creditors and Debtors service.24	management services.1630Cease building project work and removal of associated posts, procuring work more124100Review and restructure of environmental enforcement arrangements.7530Increase capitalisation of highways maintenance costs, creating a revenue budget saving.3000Increase recharge of Technical Officers' salaries to capital schemes.200Reduction in Building Maintenance stand-by payments.180Review and restructure management within Environment and Commercial Services.1650Reduce refuse team training days, from five to three.100Review and restructure Bereavement Services.800Increase efficiencies within the Area Care service, including removal of seasonal workers.1340Reduce operational costs of fleet vehicles in line with planned efficiencies in services across the Council.8686Reduce contribution to Carbon Reduction Commitment scheme due to reduced number of Council buildings.700Increase income and delivery of ongoing efficiencies within the ICT service.1880Efficiency savings within treasury management.450Review and restructure accountancy and insurance services.1120Delete vacant post in the Creditors and Debtors service.240	management services.16300Cease building project work and removal of associated posts, procuring work more efficiently.1241000Review and restructure of environmental enforcement arrangements.75300Increase capitalisation of highways maintenance costs, creating a revenue budget saving.30000Increase recharge of Technical Officers' salaries to capital schemes.2000Reduction in Building Maintenance stand-by payments.1800Review and restructure management within Environment and Commercial Services.1650150Reduce refuse team training days, from five to three.1000Review and restructure Bereavement Services.80053Increase efficiencies within the Area Care service, including removal of seasonal workers.13400Reduce operational costs of fleet vehicles in line with planned efficiencies in service.2500Reduce contribution to Carbon Reduction Commitment scheme due to reduced number of Council buildings.7000Increase income and delivery of ongoing efficiencies within the ICT service.18800Efficiency savings within treasury management.4500Review and restructure accountancy and insurance services.11200Delete vacant post in the Creditors and Debtors service.2400

FGS 06	20% reduction in costs of re-contracted Occupational Health service, based on referral at six weeks, rather than four.	0	13	0	13
FGS 07	Reduce project fees for core election staff and weekend on-call hours.	8	0	0	8
FGS 09	Review and restructure of Revenues and Benefits service following insourcing.	200	0	0	200
FGS 10	Savings from reduced Housing Benefit caseload as a result of Universal Credit roll-out.	0	200	0	200
FGS 11	Increase income from commercial property portfolio.	0	50	50	100
FGS 12	Review and restructure of the Customer Centre due to reduced number of Council buildings.	0	45	0	45
FGS 13	Reduce technical support for Council's financial management system.	20	0	0	20
FGS 14	Review and restructure of the Governance and Information team.	0	40	0	40
FGS 16	Reduce corporate initiatives budget by 20%.	50	0	0	50
ASC 01	Reduction in budget for asylum seekers with additional health needs, due to historical over- provision in budget.	20	0	0	20
ASC 02	Recommission Move in Move On, hospital discharge service, reducing provision from 7 bed to 4, due to over-provision in current and projected demand.	60	0	0	60
ASC 03	Reduce Waking Nights provision, replacing with Sleepovers where appropriate or consolidation of provision.	50	0	0	50
ASC 06	Explore opportunities to partner with existing adult social care contact centre provider with a view to sharing services and reducing operating costs.	80	0	0	80
ASC 07	Reduction in under-utilised direct payments contract	25	0	0	25
ASC 09	Implement new residential reablement facility to replace Middlesbrough Intermediate Care Centre and create "in-house" domiciliary reablement team.	34	0	0	34
ASC 10	More efficient delivery of Independent Supported Living services, ensuring that the support plans of the tenants fit efficiently together with reduced duplication, reducing cost by 10%.	265	265	265	795
PHPP 02	Review Public Protection staffing budget, in-year vacancies and supplies and services.	24	0	0	24
PHPP 03	Adjust Sexual Health Service budget to incorporate efficiencies already achieved.	104	0	0	104

	TOTAL	4,311	1,374	806	6,491
ADD 01	Review and restructure within Culture, Communities and Communications	21	0	0	21
CS 09	Reduce value of Prevention and Partnerships contracted services.	25	0	0	25
CS 08	Review management arrangements for Abingdon Children's Centre, ensuring continued provision.	0	75	0	75
CS 07	Review current Middlesbrough Safeguarding Children's Board (MSCB) arrangements, with a view to developing a shared service with Redcar and Cleveland Borough Council.	13	14	0	27
CS 06	Review and restructure the Youth Offending service.	12	0	0	12
CS 05	Increase income from sale of Educational Psychology services to other councils.	60	0	0	60
CS 04	Reduce EMAT services in line with reduced level of demand for traveller education.	30	0	0	30
CS 03	Reduce Education supplies and services expenditure budgets.	25	0	0	25
CS 02	Recoup full costs of Governor Support service from schools, or cease service.	25	0	0	25
PHPP 05	Terminate regional Fresh contract and deliver stop smoking service in-house.	112	0	0	112