

Appendix 8 : Updated Investment Strategy To 2022/23

Highlighted cells indicate new investment

Highlighted cells indicate finance lease arrangements

| | Total Funding Required | | | | | Council Funding |
|---|------------------------|---------|---------|---------|--------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| Regeneration | | | | | | |
| Town Centre Related Projects | 811 | 1,223 | 2,306 | - | 4,340 | 3,354 |
| Acquisition of Town Centre Properties | - | 12,350 | 30,000 | - | 42,350 | 42,350 |
| Centre Square Buildings 1 & 2 | 20,835 | - | - | - | 20,835 | 20,835 |
| Teesside Media & Innovation Village | 7 | - | - | - | 7 | 7 |
| Middlehaven Related Projects | 1,253 | 161 | 550 | - | 1,964 | 1,915 |
| Housing Growth | 365 | 2,023 | 2,861 | - | 5,249 | 4,945 |
| BOHO 8 | 100 | 2,400 | - | - | 2,500 | - |
| BOHO 10 | 500 | 8,000 | 18,500 | - | 27,000 | 2,900 |
| M Homes | 730 | 6,873 | - | - | 7,603 | 2,703 |
| Teesside Advanced Manufacturing Park | 16,120 | 1,000 | - | - | 17,120 | 12,523 |
| BOHO Car Park & Building Improvements | 16 | - | - | - | 16 | 16 |
| Capitalisation Of Major Schemes Salaries | 530 | 530 | 530 | 530 | 2,120 | 2,120 |
| Affordable Housing Via Section 106 | - | 1,255 | - | - | 1,255 | 830 |
| Highways Infrastructure Development Section 106 | - | 786 | - | - | 786 | - |
| Stainton Way Dixon Bank Junction - Section 106 | 1,302 | - | - | - | 1,302 | - |
| Acklam / Hall Drive Improvements - Section 106 | 97 | - | - | - | 97 | - |
| Rose Cottage Pedestrian Links - Section 106 | 26 | - | - | - | 26 | - |
| The Big Screen | - | 20 | - | - | 20 | 20 |
| A66 Throughabout | 2,368 | 1,827 | - | - | 4,195 | - |
| Mandale Interchange | 64 | - | - | - | 64 | - |
| Replacement of Ticket Machines | - | 189 | - | - | 189 | 189 |
| LED Street Lighting Upgrade (Phase 2) | 1,900 | 850 | - | - | 2,750 | 2,750 |
| JAQU - All schemes | 1,183 | 318 | - | - | 1,501 | - |
| Members Small Schemes | 75 | - | - | - | 75 | 39 |
| Grove Hill J V Projects | 14 | - | - | - | 14 | - |
| Gresham Projects | 1,015 | 188 | - | - | 1,203 | 1,203 |
| North Ormesby Housing JV - S106 funded | - | 421 | - | - | 421 | - |

| | | | | | | |
|--------------------------------------|---------------|---------------|---------------|------------|----------------|----------------|
| Empty Homes 2015 To 2018 | 74 | 426 | - | - | 500 | - |
| Local Transport Plan | 992 | 364 | - | - | 1,356 | - |
| Hemlington Grange Way | 318 | - | - | - | 318 | 318 |
| Town Hall Venue Development | 83 | 57 | - | - | 140 | 140 |
| Cultural Transformation | - | 244 | - | - | 244 | 244 |
| Theatre Winches / Lifts | 76 | 44 | - | - | 120 | 120 |
| Municipal Buildings | 20 | - | - | - | 20 | 20 |
| Dorman Museum | 60 | 30 | - | - | 90 | 90 |
| Orange Pip Market Equipment | 24 | - | - | - | 24 | 24 |
| Contribution To Public Arts Projects | 30 | - | - | - | 30 | 30 |
| Public Art Work | 40 | - | - | - | 40 | 40 |
| Newham Grange Leisure Farm | 789 | 200 | - | - | 989 | 989 |
| Leisure Trust Investment - Equipment | - | 75 | - | - | 75 | 75 |
| | | | | | | |
| Total Regeneration | 51,817 | 41,854 | 54,747 | 530 | 148,948 | 100,789 |

| | Total Funding Required | | | | | Council Funding |
|--|------------------------|---------|---------|---------|--------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | |
| Environment and Commercial Services | £000's | £000's | £000's | £000's | £000's | £000's |
| Purchase of New Vehicles | 1,417 | 1,200 | 1,200 | 1,200 | 5,017 | 5,017 |
| Capitalisation of Wheeled Bin Replacement | 100 | 100 | 100 | 100 | 400 | 400 |
| Capitalisation of Street Furniture/Dog Fouling & Litter Bins | 55 | 55 | 55 | 55 | 220 | 220 |
| Capitalisation of Highways Maintenance | 575 | 575 | 575 | 575 | 2,300 | 2,300 |
| Property Services Building Investment | 340 | 340 | 340 | 340 | 1,360 | 1,360 |
| Parks Improvement | 180 | - | - | - | 180 | 180 |
| Bereavement Services | 412 | - | - | - | 412 | 412 |
| Middlesbrough Sports Village | - | - | - | - | - | (404) |
| Nunthorpe Playing Fields S106 | 63 | - | - | - | 63 | - |
| LTP-Highways Maintenance | 1,816 | 215 | - | - | 2,031 | - |
| Street Lighting | 300 | 636 | 468 | 468 | 1,872 | 1,872 |
| UTMC | 50 | 450 | - | - | 500 | - |
| Members Small Schemes | 71 | 60 | 60 | 60 | 251 | 251 |
| Property Asset Investment Strategy | 1,993 | 939 | 1,022 | 1,200 | 5,154 | 5,083 |
| Nunthorpe Sports Facilities | - | 100 | - | - | 100 | - |

| | | | | | | |
|--|--------------|--------------|--------------|--------------|---------------|---------------|
| East Middlesbrough Community Hub | 1,335 | 1,061 | - | - | 2,396 | 2,396 |
| | | | | | | |
| Total Environment and Commercial Services | 8,707 | 5,731 | 3,820 | 3,998 | 22,256 | 19,087 |

| | Total Funding Required | | | | | Council Funding |
|--|------------------------|------------|----------|----------|--------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £000's |
| Public Health and Public Protection | £000's | £000's | £000's | £000's | £000's | £000's |
| Health & Wellbeing Hub | 30 | 756 | - | - | 786 | 679 |
| Middlesbrough Alcohol Centre of Excellence | 245 | - | - | - | 245 | - |
| | | | | | | |
| Total Public Health and Public Protection | 275 | 756 | - | - | 1,031 | 679 |

| | Total Funding Required | | | | | Council Funding |
|--|------------------------|--------------|------------|----------|--------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £'000 |
| Education | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Block Budget (Grant) Devolved Formula Capital | - | - | - | - | - | - |
| Block Budget (Grant) School Condition Allocation | - | - | - | - | - | - |
| Block Budget (Grant) Basic Needs | - | - | - | - | - | - |
| Block Budget (Grant) Special Provision Fund | - | 64 | - | - | 64 | - |
| Primary / Secondary Sufficiency Scheme | - | - | - | - | - | - |
| Schemes in Maintained Primary Schools | 3,005 | 1,474 | 459 | - | 4,938 | 1,814 |
| Schemes in Primary Academies | 20 | - | - | - | 20 | - |
| Schemes in Maintained Secondary Schools | - | - | - | - | - | - |
| Schemes in Secondary Academies | 865 | 542 | 135 | - | 1,542 | - |
| Schemes in Special Schools | 98 | 27 | 7 | - | 132 | 47 |
| Early Years - Park House | - | - | - | - | - | - |
| Capitalisation of Salary Costs | 102 | 104 | - | - | 206 | - |
| Contribution to New School at Middlehaven | - | 1,700 | - | - | 1,700 | 1,700 |
| | | | | | - | |
| Total Education | 4,090 | 3,911 | 601 | - | 8,602 | 3,561 |

| | Total Funding Required | | | | | Council Funding |
|--|------------------------|------------|----------|----------|------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £'000 |
| Children's Care / Business Performance & Change | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Block Budget - Securing Services for Children with Complex Needs | - | 7 | - | - | 7 | - |
| Gleneagles and Holly Lodge (door/windows) | 12 | - | - | - | 12 | - |
| Edge Of Care Project (Hub) | 350 | 202 | - | - | 552 | 525 |
| Edge Of Care Project (Spencerfield 117-120) | 135 | 15 | - | - | 150 | 150 |
| Edge Of Care Project (3 Broadwell) | 225 | - | - | - | 225 | 225 |
| | | | | | | |
| Total Children's Care / Business Performance & Change | 722 | 224 | - | - | 946 | 900 |

| | Total Funding Required | | | | | Council Funding |
|---|------------------------|----------|----------|----------|------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £'000 |
| Prevention & Partnerships | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Block Budget (Grant) EFA Early Years 2 Year olds Entitlement (Trajectory Project) | 7 | - | - | - | 7 | - |
| Caldicotes 2 year old provision | 112 | - | - | - | 112 | 87 |
| | | | | | | |
| Total Prevention & Partnerships | 119 | - | - | - | 119 | 87 |

| | Total Funding Required | | | | | Council Funding |
|---|------------------------|--------------|--------------|------------|---------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £'000 |
| Adult Social Care and Health Integration | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Chronically Sick & Disabled Persons Act - All schemes | 747 | 692 | 610 | 610 | 2,659 | 2,609 |
| Disabled Facilities Grant - All schemes | 2,507 | 2,918 | 1,999 | - | 7,424 | 939 |
| Capitalisation of Staying Put Salaries | 50 | 50 | 50 | 50 | 200 | 200 |
| Home Assistance Loan | 35 | 167 | - | - | 202 | 184 |
| Home Loans Partnership (formerly 5 Lamps) | - | 71 | - | - | 71 | - |
| Small Schemes | 41 | - | - | - | 41 | - |
| Connect/Telecare IP Digital Switchover | 143 | 131 | 110 | - | 384 | 330 |
| Purchase of 4 vehicles - TCES | 165 | - | - | - | 165 | - |
| | | | | | | |
| Total Adult Social Care and Health Integration | 3,688 | 4,029 | 2,769 | 660 | 11,146 | 4,262 |

| | Total Funding Required | | | | | Council |
|--|------------------------|--|--|--|--|---------|
|--|------------------------|--|--|--|--|---------|

| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | Funding |
|--|--------------|--------------|--------------|--------------|---------------|---------------|
| | £000's | £000's | £000's | £000's | £000's | £000's |
| Finance, Governance and Support | | | | | | |
| Desktop Strategy / Device Refresh | 315 | - | - | - | 315 | 315 |
| Enterprise Agreements | 256 | - | - | - | 256 | 256 |
| CRM | 19 | 96 | - | - | 115 | 115 |
| Town Hall Data Centre Build | - | - | - | - | - | - |
| ICT BOHO | 20 | - | - | - | 20 | 20 |
| IT Refresh - Scanning | 81 | - | - | - | 81 | 81 |
| Early Help Module (Children's) | 46 | - | - | - | 46 | 46 |
| IT Refresh - Network Refresh | 180 | 43 | - | - | 223 | 223 |
| IT Refresh - Lights On | 284 | 448 | - | - | 732 | 732 |
| IT Refresh - LCS Development Capture | 5 | 15 | - | - | 20 | 20 |
| IT Refresh - Business Intelligence | - | 3 | - | - | 3 | 3 |
| ICT Essential Refresh & Licensing | 80 | 1,471 | 2,243 | 2,185 | 5,979 | 5,979 |
| ICT Innovation Budget | 7 | 246 | 247 | - | 500 | 500 |
| GIS Replacement | 226 | 159 | - | - | 385 | 385 |
| Melrose House Data Centre | 116 | - | - | - | 116 | 116 |
| HR Pay | - | - | 37 | - | 37 | 37 |
| Former Partnership Investment (ICT Infrastructure Revenues & Benefits) | 321 | 133 | 133 | - | 587 | 587 |
| Derisking Sites | 200 | 212 | 1,119 | 900 | 2,431 | 2,431 |
| Dashboards | 96 | - | - | - | 96 | 96 |
| Town Centre Accommodation Strategy | 161 | 3,000 | 1,458 | - | 4,619 | 4,619 |
| Capitalisation Of Property Finance Lease Arrangements | - | 3,500 | 500 | 500 | 4,500 | 4,500 |
| | | | | | | |
| Total Finance, Governance and Support | 2,413 | 9,326 | 5,737 | 3,585 | 21,061 | 21,061 |

| | Total Funding Required | | | | | Council Funding |
|-------------------------------|------------------------|---------------|---------------|--------------|----------------|-----------------|
| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | £000's |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| All Directorates | | | | | | |
| Total All Directorates | 71,831 | 65,831 | 67,674 | 8,773 | 214,109 | 150,426 |

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| Total Funding | Council |
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| | 2019/20 | 2020/21 | 2021/22 | 2022/23 | TOTAL | Funding |
|--------------------------|---------------|---------------|---------------|--------------|----------------|----------------|
| Funded By :- | £000's | £000's | £000's | £000's | £000's | £000's |
| Borrowing | 27,590 | 19,857 | 85 | - | 47,532 | 47,532 |
| Finance Leases | 20,835 | 3,500 | 30,500 | 500 | 55,335 | 55,335 |
| Capital Receipts | 1,788 | 14,708 | 17,623 | 8,273 | 42,392 | 42,392 |
| Grants | 17,392 | 17,861 | 19,162 | - | 54,415 | - |
| Contributions | 2,976 | 5,988 | 304 | - | 9,268 | - |
| Direct Revenue Financing | 150 | 53 | - | - | 203 | 203 |
| Funding from Reserves | 1,100 | 3,864 | - | - | 4,964 | 4,964 |
| | | | | | | |
| Total Funding | 71,831 | 65,831 | 67,674 | 8,773 | 214,109 | 150,426 |

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| External |
| Funding |
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| 986 |
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| 4,597 |
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| External Funding |
| £000's |
| 107 |
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| External Funding |
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| External Funding |
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| External Funding |
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| External |
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| Funding |
| £000's |
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| - |
| 54,415 |
| 9,268 |
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| 63,683 |