MIDDLESBROUGH COUNCIL



Report of:	Director of Legal and Governance Services	
Submitted to:	Constitution and Members Development Committee	
Date:	16 August 2023	
Title:	Refresh of the Council's constitution	
Report for:	Discussion	
Status:	Public	
Strategic priority:	All	
Key decision:	No	
Why:	Not applicable	
Urgent:	Not applicable	
Why:	Not applicable	

Executive summary

The purpose of this report is to provide a summary of the key changes that have been made to the draft Constitution which is appended to the report. The draft Constitution has been through a fundamental review to ensure that it will ensure good corporate governance is in place. The focus of the review has been on addressing the concerns expressed by internal and external stakeholders and reflecting feedback from Members and Officers that has been gathered as part of the Corporate Governance Improvement Plan work and feedback from this committee. Following this committee's endorsement, the draft Constitution will be shared with Members and officers through a series of briefings, prior to being submitted for Council consideration on 20 September 2023.

Any feedback gathered through the briefing process will also be taken into account, if there are further proposed changes as a result, this will be highlighted in the report to Council for its consideration.

Purpose

1. The purpose of this report is to seek comments on the draft Constitution, which is attached to this report at Appendix 1 and the supporting documentation at appendices 2 to 5.

Background and relevant information

- 2. This is the third in a series of reports to this committee which have outlined the steps taken to refresh the Council's Constitution and supporting procedures and documents.
- 3. Members of the committee were consulted for their views on a number of topics in those reports. The draft Constitution reflects the views of Members, as well as those of officers, and internal and external stakeholders that have been gathered as part of the Corporate Governance Improvement Plan. In some cases, this ongoing, live process has resulted in some changes to previous views on elements expressed by the Committee. This has been necessary in order to ensure that the final document effectively addresses corporate governance weaknesses identified in a series of reports and decisions that have been considered by various Council bodies in the last year.
- 4. Key changes / retained elements which are deemed as necessary in order to provide internal and external stakeholders with assurance that the Constitution is fit for purpose are set out in the table below in full to ensure new Members of the committee have a complete overview of the key issues that have been addressed:

Content	Rationale
Amendments to the	Ensures the constitution is easier to follow,
structure	removed duplication.
Simplification of language	This will ensure increased understanding of
	processes and expectations.
Moving statutory references	As above. Ensures that the focus on the
to footnotes	constitution is ensuring process is explained in
	simple terms to support the public, Officers and
	Members understanding of the document and
	provides a better flow of information.
Strengthening of statutory	Ensures clarity and supports steps to ensure
role profiles	greater understanding across officers and
	members of roles and responsibilities, which was a
	theme within the Corporate Governance
	Improvement Plan.
Amendments to Council	Addresses historic queries in relation to
procedure rules	interpretation of process and simplifies process.
	As previously set out for this committee, this
	includes amendment to the motions process,
	provision of clarity around the no confidence
	process, provision of clarity around
	disqualifications, clarity around departures from
	office before the end of a term and clarity to ensure

Content	Rationale
	members stand when speaking, only if they are
	able to.
Inclusion of a section on	This reflects the recently agreed policy on
Council Companies	Companies Governance and ensures compliance
	with it is embedded within the Council's
	Constitution. The policy was agreed by the
	Executive member for Finance and Governance on
	25 July 2023.
Expansion of information on	Inclusion of information on the functions exercised
the governance of the	by the Pensions Fund Committee and Officers to
Teesside Pension Fund	ensure compliance with pensions regulations.
Change to the threshold for	This has not been raised for some years and
a key decision	reflects a natural increase in inflation since it was
	last put in and is accompanied by strengthened
	Financial Procedure Rules and Contract Monitoring
	Rules which will strengthen good governance.
Inclusion of definitions	Definitions will support understanding of provisions
where necessary	in the Constitution and provide clarity.
Updating the policy	This is a list of decisions reserved for Council. The
framework list	Change Strategy no longer exists and was
	therefore removed.
Alignment of content in the	Ensures constituency and ensures that both
main body of the	documents reflect the expectations of internal and
Constitution and the	external stakeholders that processes around
proposed Financial	finance actions and contract management are
Procedure Rules and the	strengthened.
Contract Management	
Rules.	Drewisian of clarify any addition process and
Amendments to the call-in	Provision of clarity around the process and
process	removal of the prescriptive list of reasons why a decision could be called in.
Amendments to Standards	
Procedure Rules	Provision of clarity and simplified process. Clarification around the role of the Parish Council
	where a complaint is made against a Parish
	Councillor. Closer alignment with the LGA model
	code.
Council Scheme of	Updates to reflect movement in services, changes
Delegation	in job titles, deletion, and creation of new functions
	since it was last reviewed.
Key committees	Inclusion of further information on the functions of
	key committees including Licensing, Planning and
	Standards.
Creation of a new standing	Function removed from Audit Committee's list of
Committee for Corporate	functions to provide a separation between decision
Affairs	making and auditing of decisions. The committee
	will be Chaired by the Chair of Council and will only
	meet when it is not possible or plausible for
	Council to meet. There will be no impact on the
	cost of Member allowances as a result of the Chair
	of the Council also chairing this committee.

Content	Rationale
Clarification around the roles of Political and Mayoral assistants	Addresses lessons learned from previous governance issues.
Clarification around Access to Information Procedure rules	Simplification of rules, reflection of repeal of elements of underpinning legislation.
Officer Code of Conduct	Amended to reflect learning from the Corporate Governance Improvement Plan, feedback from officers and Members and explicit inclusion of a statement that the Nolan Principles also apply to officers.
Financial Procedure Rules	Improved readability. Improved guidance on budget responsibilities, virements, fees and charges, bidding for external funding and asset management.
Contract Procedure Rules	Amended to replace reference to standing orders to link to Contract Procedure Rules, provision of direction on pre-procurement considerations, alignment with Financial Procedure Rules, provision of stronger controls on the provision of exemptions to Contract Procedure Rules, clarity around roles and responsibilities.

Next steps

5. Once this committee has considered the draft document, a series of briefings will be undertaken to ensure all members are given the opportunity to be briefed on the key changes, the rationale for them and provide an for wider comment, prior to formal consideration of the draft Constitution at full Council on 20 September 2023.

What decision(s) are being recommended?

6. That the Committee endorses the proposed Constitution for submission to Council for decision.

Rationale for the recommended decision(s)

- 7. The adoption of a refreshed Constitution will ensure that a document is in place which:
 - reflects the lessons that have been learned in recent years in relation to corporate governance;
 - ensures the learning to date from the Corporate Governance Improvement journey is reflected within the Council's key governance document; and
 - will provide assurance to the Council's Members, officers, internal and external stakeholders that a Constitution is in place which is fit for purpose and will underpin a robust approach to corporate governance.

Other potential decision(s) and why these have not been recommended

8. The Committee could choose not to support a refresh of the Constitution; however it is the advice of both the Monitoring Officer and the Section 151 Officer that amendments are required in order to provide them with assurance that appropriate corporate governance arrangements are in place. In addition, discussions with the Department for Levelling up, Housing and Communities and external auditors have underlined the importance of a refreshed Constitution. As such, to retain the existing unamended Constitution is not recommended as an option.

Impact(s) of the recommended decision(s)

Legal

9. The adoption of the Constitution by full Council in September 2023, will ensure ongoing compliance with the Council's legal obligations by officers and Members.

Strategic priorities and risks

- 10. Adoption of the refreshed Constitution by Council will positively impact on the following risks within the Council's Strategic Risk Register by strengthening and clarifying the governance arrangements of the Council:
 - 'If the Council's Corporate Governance arrangements are not fit for purpose and appropriate action is not taken to rectify this at pace, this could result in government formal intervention including removal of powers from officers and members and direction of council spend.'
 - 'If the Council took a decision that was unlawful then there is a risk of legal challenge or regulatory action that could damage its reputation and its financial position.'

Human Rights, Equality and Data Protection

11. Not applicable.

Financial

12. Not applicable directly as a result of the recommendation that the content of this report is endorsed, however successful implementation will have a positive impact on compliance with corporate governance good practice.

Actions to be taken to implement the recommended decision(s)

Action	Responsible Officer	Deadline
Undertake a series of Member briefings on the draft Constitution, prior to presentation of the document for adoption at a meeting of full Council	Monitoring Officer	20 September 2023

Appendices

1 Draft Middlesbrough Council Constitution	1	Draft Middlesbrough Council Constitution
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2	Draft Council Scheme of Delegation	
3	Draft Detailed Officer Scheme of Delegation	
4	Draft Financial Procedure Rules	
5	Draft Contract Procedure Rules	

Background papers

Body	Report title	Date
Constitution and Member Development Committee	Middlesbrough Council Constitution	20 February 2023
Constitution and Member Development Committee	Middlesbrough Constitution Progress Update	13 April 2023
Executive member for Finance and Governance	Party and Wholly Owned Council Companies Policy	25 July 2023

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