

Overview and Scrutiny Board: The Mayor's update

20 September 2023

Agenda



- 'Hot topics'
- Exec decisions
- S24 statutory EY recommendations
- Governance Improvement Journey
- Council Plan
- Questions

‘Hot topics’

- Poverty Strategy
- Social Value Charter
- Health and Equality
- Family Hubs

Executive decisions

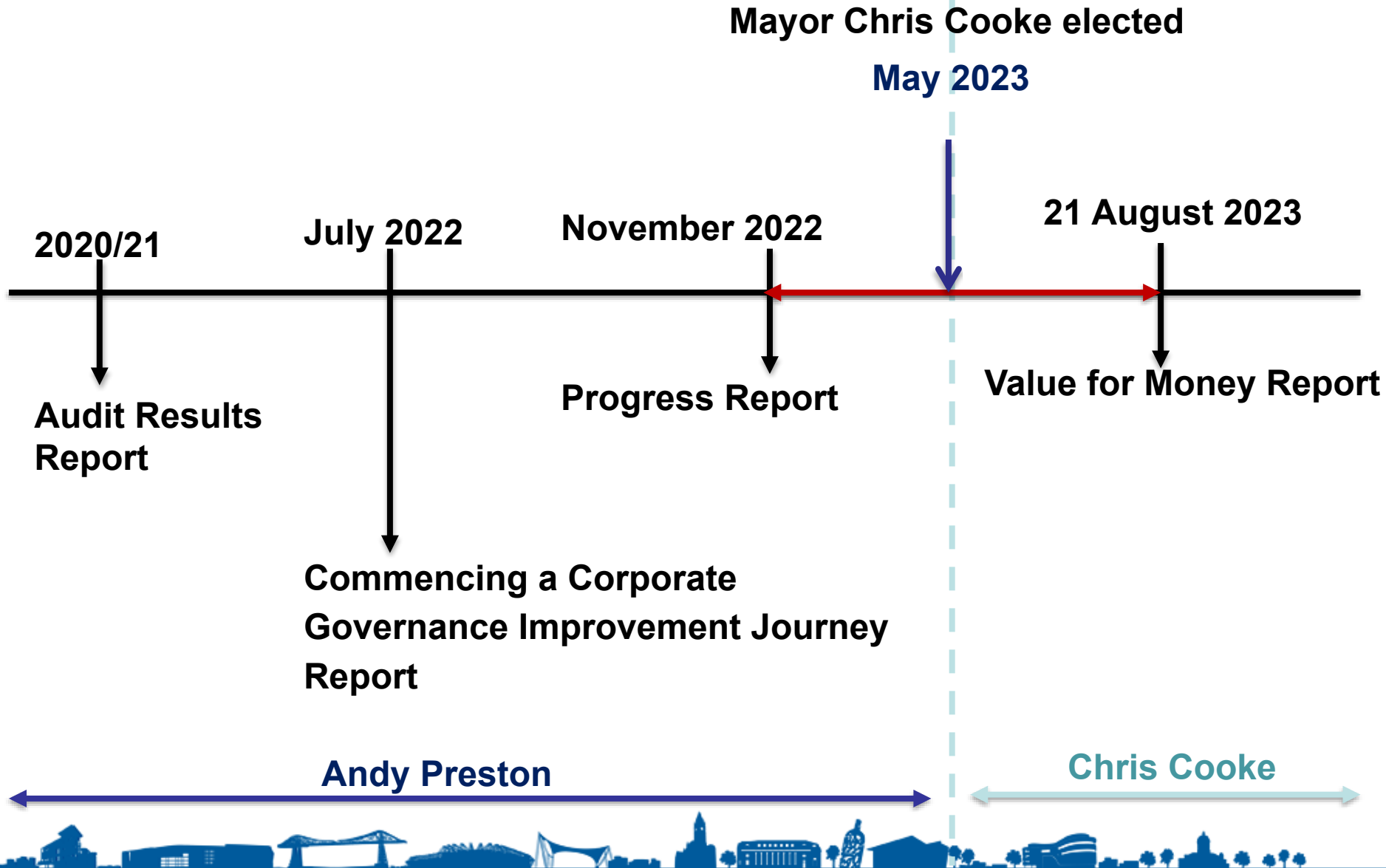
August 2023

- **Revenue and Capital Budget - Forecast Outturn Position as at Quarter One 2023/24** → £11.563m overspend & usable revenue is critically low- urgent management action required to reduce expenditure and the forecast outturn within budget
- **Medium Term Financial Plan** → Agreed proposed Reserves Policy and recommended to Council for approval
- **Final Report of the Culture and Communities Scrutiny Panel - Off Road Bikes** → Approve the action plan developed in response to the Culture and Communities Scrutiny Panel's recommendation

September 2023

- **Middlesbrough Development Company Closure** → Action Plan for the formal closing of Middlesbrough Development Company & learning document to the TVLA and other local authorities
- **Hemlington North- Disposal** → North Star Housing Group develop the site to create affordable housing

S24 statutory EY recommendations



Mayor Chris Cooke elected

May 2023

2020/21

July 2022

November 2022

21 August 2023

Audit Results Report

Commencing a Corporate Governance Improvement Journey Report

Progress Report

Value for Money Report

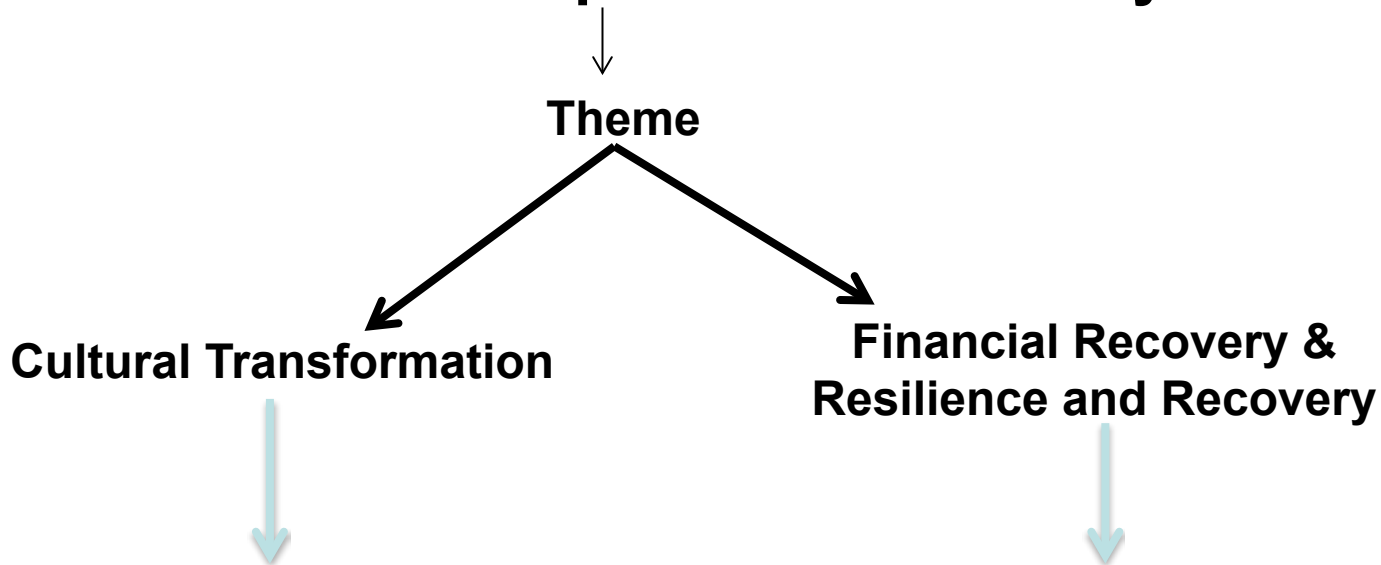
Andy Preston

Chris Cooke

Recommendation	Completed	On target to be completed
1. Address Culture and Governance Issues	<ul style="list-style-type: none"> Develop a plan to address issues raised 	<ul style="list-style-type: none"> Present Phase 3 CGIP Appoint Independent Improvement Advisory Board membership
2. Develop contingency and succession governance Protocols		<ul style="list-style-type: none"> Complete recruitment process for interim appointments Senior Management Review
3. Review and update Constitution	<ul style="list-style-type: none"> Presentation of updated Constitution considered, approved and implemented to full council 	<ul style="list-style-type: none"> Mandatory e-learning to assist understanding the Constitution
4. Control expenditure and protect limited remaining reserves	<ul style="list-style-type: none"> Monthly budget sessions 	<ul style="list-style-type: none"> Continuation of spending controls Purchase Card activity reported Chief Officers monthly Weekly LMT Vacancy Control Panel in place to review, challenge and approve business cases for essential vacancies
5. Review service delivery models		<ul style="list-style-type: none"> The Council's strategic planning and budget development process for setting a balanced budget for 2024/25 and over the period of the MTFP to 2026/27 is in progress Review of the Council's asset to identify surplus assets
6. Review financial forecasting processes		<ul style="list-style-type: none"> Implement more robust cost modelling and forecasting with a particular focus on Adults and Children Social Care, school transport and waste disposal

Recommendation	Completed	On target to be completed
<p>7. Review Financial and Contract Procedure rules</p>	<ul style="list-style-type: none"> Revised Financial and Contract Procedure presented to both Audit and Constitution Committee Approved at Full Council on 18/09/23 	
<p>8. Training for officers to understand the new Financial and Contract Procedural rules</p>		<ul style="list-style-type: none"> Mandatory in person training to all budget managers, Heads of Service, Budget Managers, Chief Officers etc All staff undertake e-learning procurement training
<p>9. Review all ongoing contracts awarded under exemption but subject to subsequent amendment</p>	<ul style="list-style-type: none"> Identified all exemption approved, since 2021 	<ul style="list-style-type: none"> Cross-reference exemption with contract register Establish a bi-annual reporting schedule of approved exemptions and extensions to Audit Committee
<p>10. Review oversight arrangements for MDC for the period up to demise</p>	<ul style="list-style-type: none"> Review of governance and oversight completed Outcome of review presented to Executive 	
<p>11. Action Plan to realise the value created through the resources provided to MDC by the council</p>	<ul style="list-style-type: none"> Action Plan presented to Executive 	

Governance Improvement Journey



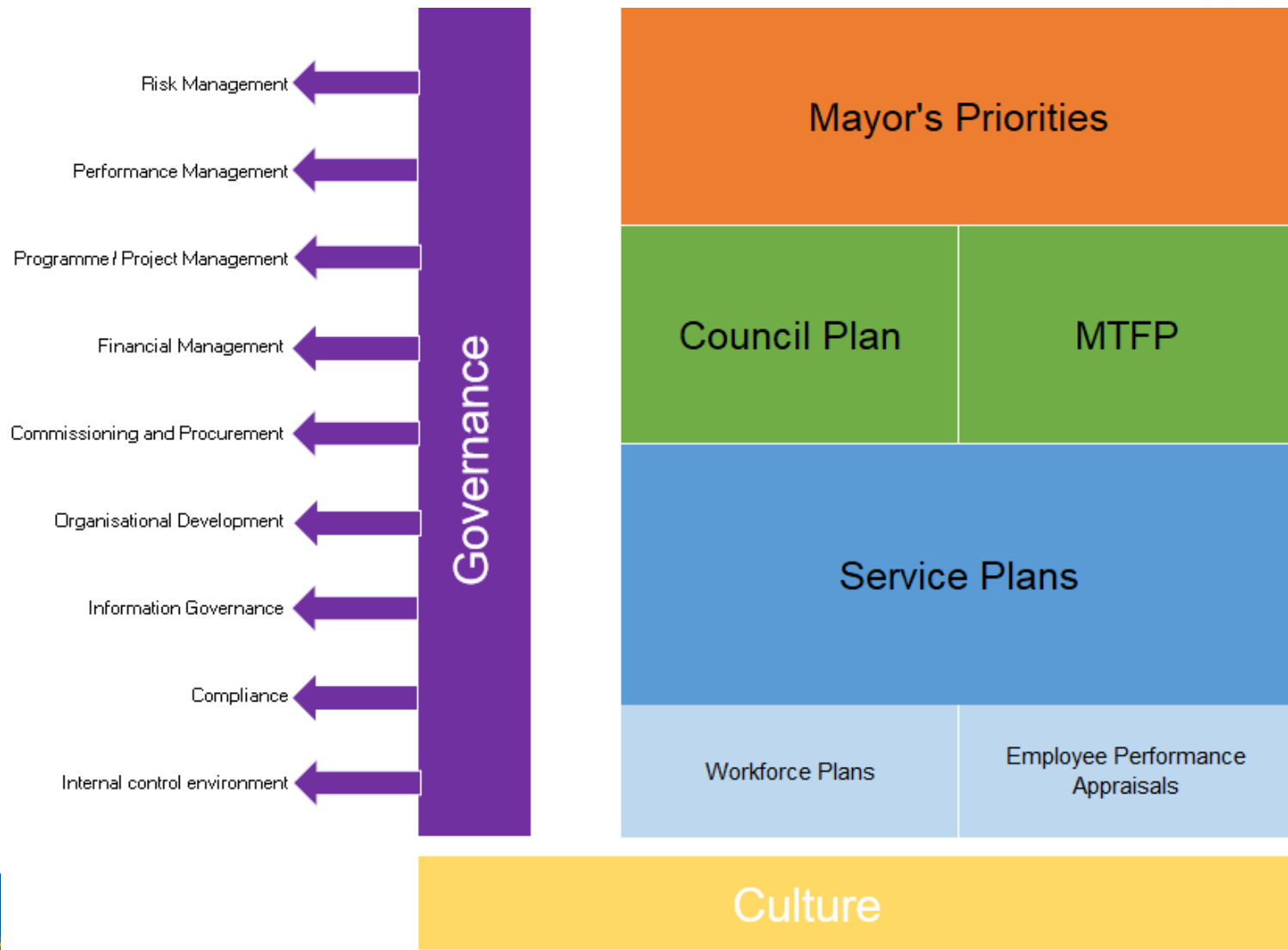
- People and Cultural Transformation Strategy
- Re-introduction of appraisal process
- Support collective learning + increased understanding of perspective (via improved Corporate Governance Training programme)
- Protect critically low reserves
- Setting a balanced budget for 2024/25 and over the 3 year period of the MTFP to 2026/27
- Improving financial governance, spending controls and monitoring

Strategic Plan Base

Middlesbrough

<p>A Successful and Ambitious Town</p> <p><i>Maximise economic growth, employment and prosperity, in an inclusive and environmentally sustainable way</i></p>	<p>A Healthier Place</p> <p><i>Help our residents to live longer, healthier lives whilst improving their life chances and opportunities to thrive</i></p>	<p>Safer and Resilient Communities</p> <p><i>Create a safer environment in which we can support residents to live more independently, reducing risk of crisis</i></p>	<p>Delivering Best Value</p> <p><i>Changing how we serve to deliver the best outcomes for employees, elected members and residents</i></p>
<ul style="list-style-type: none"> • Attracting and growing local businesses, increasing opportunities for employment • Develop / improve education and skills • The right housing, in the right place, and of the right quality • Improved connectivity 	<ul style="list-style-type: none"> • Improving life chances of children and adults • Addressing health inequalities • Protecting and improving our environment • Inclusivity 	<ul style="list-style-type: none"> • Supporting adults to be independent for longer • Improved connectivity; digital and transport • Promoting new ideas and community initiatives • Protecting our most vulnerable residents 	<ul style="list-style-type: none"> • Set a balanced Revenue Budget and Medium-Term Financial Plan • Restore financial resilience and sustainability • Develop integrated performance and financial management systems • Robust decision-making and governance, backed by the right culture

How plans link together



Questions?