Appendix 2: Council Plan 2024-27 workplan

									Helping our residents to live longer, healthler lives.	A healthy place																and prosperity in an inclusive and environmentally sustainable way	Maximising economic growth, employment	ambitious town	A successful and	Council Plan 2024-27
CP-FIN-01	We will reduce poverty	CP-PH-08	CP-ASC-01	CP-PH-09	We will pron	CP-ECS-03	CP-ECS-02	CP-ECS-01	We will prote	CP-PH-06	CP-PH-05	CP-PH-04	CP-PH-03	CP-PH-02	CP-PH-01	CP-E&P-07	CP-E&P-06	CP-E&P-05	We will impr	CP-ASC-02	CP-REG-08	CP-REG-07	CP-REG-06	We will ensu	CP-REG-05	CP-E&P-04	CP-E&P-03	CP-E&P-02	CP-E&P-01	Ref
Relaunch Welfare Strategy to support Middlesbrough's vulnerable residents, in need of financial assistance, advice and support.	ce poverfy	Develop and implement a pilot approach to housing and support, for inclusion health groups ensure this is reflected in the Supported Housing Strategy.	Prevent and I or delay the need for formal service provision through improved access to reliable and timely advice and information, to support independent and healthy living.	Strengthen our approach to supporting dementia thendly communities programme through increasing voluntary and community sector capacity.	We will promote inclusivity for all	Improve environmental standards of the town, through increased levels of environmental enforcement.	Protect and improve our parks and open spaces through retention of Green Flag Status.	Increase the levels of recycling in Middlesbrough from 30% to 38%.	We will protect and improve our environment	Improve prevention services delivered in primary and secondary care to increase uptake.	Reduce inequalities through improvements to cancer screening programmes uptake.	Improve health literacy through delivery of a Healthy Start pilot model for prevention of lit-health in schools.	Improve wellbeing in Midlestrough through embedding a 'health in all' policies approach in all planning and transport decision-making.	Reduce health inequalities caused by excess weight, through implementation of the core Healthy Weight Declaration commitments.	Develop research architecture and attract funding, to support development of our local understanding of key issues affecting health inequalities.	Increase outcomes for under 5's through successful delivery of the Best Start Pathway.	Roll-out the extended childcare entitlement to increased number of children from 9months+, who have access to Early Years provision.	Boost recruitment and retention of practitioners through delivery of the childcare expansion in Early Years.	We will improve life chances of our residents by responding to health inequalities	Increase pathways offer for homeless households that embody choice; salety and dignity and provide routes into sustainable, long-term accommodation.	Establish a strategic leadership role for the provision of housing to ensure that the provision aligns with needs.	Continue to grow housing sites and opportunities in Middlesbrough, to enable the development of 450 units of new housing per year.	Develop and progress a new Local Plan for Middlesbrough which balances growth aspirations with the longer-term needs of the Middlesbrough community.	We will ensure housing provision meets local demands	Develop and deliver a programme of qualifications and learning to support people into / back into employment through Middlesbrough Community Learning.	Improve life chances by increasing children's and young peoples access to high qualty education through delivery of the Learning and Education Strategy.	Increase parental understanding of the importance of Illeracy for under 5's through a programme of learning.	Improve outcomes through delivery of the Priority Education Area action plan at key stages 1, 2 and 4.	Transform Middlesbrough's approach to delivery of learning through implementation of the Council's Education and Skills Strategy.	Initiative
FIN		PH	ASC	뫄		ECS	ECS	ECS		PH	PH	PH	PH	₽	뫄	E&P	E&P	E&P		ASC	REG	REG	REG		REG	E&P	E&P	E&P	E&P	Lead Directorate
Clir Nicky Walker		The Mayor	The Mayor	The Mayor		Cllr Peter Gavigan	Cllr Peter Gavigan	Cllr Peter Gavigan		The Mayor	The Mayor	The Mayor	The Mayor	The Mayor	The Mayor	Clir Zafar Uddin	Cllr Zafar Uddin	Clir Zafar Uddin		The Mayor	Cllr Theo Furness	Cllr Theo Furness	Clir Theo Furness		Cllr Philippa Storey	Cllr Philippa Storey	Cllr Philippa Storey	Cllr Philippa Storey	Cllr Philippa Storey	Lead Exec Member
Janette Savage		Michelle Stamp	Ruth Musicka	Rebecca Scott		Marion Walker	Craig Holmes	Katie Bargewell		Michelle Stamp	Michelle Stamp	Rebecca Scott	Rebecca Scott	Lyndsay Cook	Rebecca Scott	Karen Smith	Karen Smith	Karen Smith		Ruth Musika	Richard Horniman	Sam Gilmore	Paul Clarke		Claire Kemp	Karen Smith	Karen Smith	Karen Smith	Claire Kemp / Karen Smith	Lead Officer
01/02/2024		01/04/2024	01/04/2024	01/03/2023		01/04/2024	01/04/2024	01/04/2024		01/10/2023	01/10/2023	01/03/2024	01/09/2023	01/07/2023	31/01/2025	31/07/2025	01/01/2024	01/02/2024		01/04/2024	05/04/2024	01/04/2024	01/04/2024		01/05/2024	01/02/2024	01/07/2023	01/04/2024	01/04/2024	Activity Start
01/03/2025		31/03/2025	31/03/2025	31/10/2024		31/03/2025	31/01/2027	01/03/2027		31/03/2026	31/03/2026	01/02/2025	01/09/2025	01/03/2026	01/01/2025	01/07/2025	01/04/2025	31/03/2025		01/03/2025	31/03/2024	31/03/2027	31/05/2025		31/03/2026	31/08/2025	31/07/2024	31/07/2025	30/09/2024	Activity End

Council Plan 2022-27 Inchasion Incha								
Part	Codifcii Figii ZVZT-Z-	CP-ASC-05	Develop an enhanced range of accommodation and support options for adults with a learning disability to promote independence and reduce the reliance on residential care	ASC	The Mayor	Sarah Didsbury	01/04/2024	31/03/2026
CANADICA Control and important important important plantage than book as included and community earth holdings Control C		CP-ASC-06	Reduce the need for on-going care through the expanded use of the Connect Service, assistive technology and digital solutions.	ASC	The Mayor	Suzanne Hodge	31/07/2025	31/07/2025
CPA-000 Contenting a Command, Crasterilly Railering Schargey mith a Stock on social capital and command, reader Railering Schargey mith a Stock on social capital and command, reader Railering Contenting Railering Schargey mith a Stock on social capital and command, and a strong Contenting Railering Schargey mith a Stock on social capital and command contenting Railering Contenting Railering Schargey mith a Stock on social capital Railering Contenting Railering Schargey mith a Stock on social capital Railering Contenting Railering Schargey mith a Stock on social capital Railering Contenting Railering Contenting Railering Contenting Railering Contenting Railering Contenting Railering Railering Railering Contenting Railering		CP-ASC-07	Re-locate and expand our specialist Autism Day Care service.	ASC	The Mayor	Suzanne Hodge	31/03/2025	31/03/2025
Pote Designation of the protection of the pr		CP-PH-07	Develop a Community Capacity Building Strategy with a focus on social capital and community wealth building.	PH	The Mayor	Rebecca Scott	01/04/2024	31/07/2024
CP-CP-CO-CO Improve a solid suppossed and improved calcimizer exclarines pad assignation of a transformed calcimizer exclarines pad assignation of a composed calcimization of a transformed calcimization pad by First 3 valley. CP-CP-CO-CO Improve a solid replacement of activities of transformed calcimization pad by First 3 valley. CP-CP-CP-CO Improve a solid replacement of activities of transformed calcimization pad by First 3 valley. CP-CP-CP-CO Improve a solid replacement of transformed patients and improved assignation pad by First 3 valley. CP-CP-CP-CP-CP-CP-CP-CP-CP-CP-CP-CP-CP-C	Safe and resilient	We will Impro	ove transport and digital connectivity					
	communities	CP-FIN 03	Implementation of a transformed customer model to achieve improved customer outcomes and savings.	FIN	Clir Nicky Walker	Janette Savage	01/04/2024	01/03/2027
PCPCSCOAL Improve the stable and community intentions ECS City Junet Thornson Lazero Vasilier POPCSCOAL Popch and intentions community in early in provide the product of product and antimocal behaviour and vide Scalar in endot the replace community to early in provide the community Scalary Partnership. ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSCOAL Popch and antimocal behaviour access to include the public condition and which they is and work through review of public protection policier and intentionations. ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSCOAL Popch and antimocal behaviour access to include the public condition and intentionation ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSCOAL Popch and antimocal behaviour access to include the public condition protection policier and intentionation ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSCOAL Popch and antimocal behaviour access to include the public condition and include the public protection policier and intentionation ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSCOAL Popch and antimocal alternative protection policier and intentionation ECS City Junet Thornson Lazero Vasilier POPCSCOAL POPCSC	Prostling a safar anuiranment where	CP-ESC-05	Improve public highways and infrastructure to support connectivity across Middlesbrough and the Tees Valley.	ECS	Cllr Peter Gavigan	Craig Cowley	01/04/2024	31/03/2027
Part	residents can live more independent lives.	We will prom	note new ideas and community initiatives					
Decado Certa Contra and antisocial brobancias across indesactionagh through the continues avoiring with the Community Safely Pathesishop. CESSICO III Implemental multiplicity and the Advanced brobancias across indesactionagh through the continues avoiring with the Community Safely Pathesishop. CESSICO III Implemental multiplicity and the Advanced brobancia is which they in a sales and work through relevant public professor. CESSICO III Implemental multiplicity and the Advanced in the Ad		CP-ECS-04	Introduce a neighbourhood working model to ensure Council services are more closely aligned to community needs.	ECS	Cllr Janet Thomson	Marion Walker	01/04/2024	30/06/2025
CP-ESC-CI Returned Crime and Aret Scical behaviours across Midelectrough Though The Continued working with the Community Stelph Partnership.		We will reduc	ce crime and antisocial behaviour					
CP-ESC-CP1 Improve the safety and health either chalcit and the environmental in which they have and work through review of public protection, policities and intervendence. ECS CIL Jamet Thomston Associated by CP-LID Coll Coll Coll Coll Coll Coll Coll Col		CP-ESC-06	Reduce Crime and Anti-Social behaviours across Middlesbrough through the continued working with the Commmunity Safety Partnership.	ECS	Cllr Janet Thomson	Marion Walker	01/04/2024	31/03/2025
CP-CR-CC-C1 Implement a millesciplinary approach (SHFT) to increase prevention opportunitisethrough early introvention. CP-CR-CC-C2 Violation of millesciplinary approach (SHFT) to increase prevention opportunitisethrough early introvention of millesciplinary and Properties and Implement as Empty Homes strategy to assist of reduce crime and antiscoal behaviour in Middlesbough.		CP-ESC-07	Improve the salety and health of the public and the environments in which they live and work through review of public protection policies and interventions.	ECS	Cllr Janet Thomson	Marion Walker	01/04/2024	31/05/2026
CP-RISCOR Work with patriers to be recurse safe and effective systems and processes are in place for the protection of vidins of domestic abuse and their before corporate governance. CP-RISCOR Revise and implement and marky homes strategy to assist and reduce crime and antisocial behaviour in Middlesbrough. FIN CIR Jamel Thomson Jamele Sharqie O104/2024		CP-CS-CC-0	1 Implement a multidisciplinary approach (SHIFT) to increase prevention opportunitiesthrough early intervention.	CS (CC)	Cllr Zafar ∪ddin	Kay Dargue	01/04/2024	31/03/2027
CP-FN-14 Revise and implement an Empty Homes strategy to assist and reduce crime and artiscocial behaviour in Middlesbrough. FN CIL Janet Thomason Janethe Strategy CP-GN-GN Implement and artiscocial behaviour in Middlesbrough CP-GN-GN Implement and artiscocial behaviour in Middlesbrough CP-GN-GN Implement and an emade all Member Quantization and change through implementation of travel behaviour of the Council is and associated governance CP-GN-GN CP-GN-GN Implement and an emade all Member Quantization and change through implementation of travel behaviour of the Council is an increase all Member Quantization and change through implementation of travel behaviour of the Council is an increase infinite at placed the activation of strategy to ensure legical compliance in regards to information potential or propriates. CP-GN-GN Improve recultiment and related possible modelline frame financial plan to restore financial resilience and sustainability. CR-GN-GN CR-GN-GN CR-GN-GN Improve recultiment and related possible modelline propriates. CR-GN-GN CR-GN-GN Improve recultiment and related possible modelline propriates. CR-GN-GN-GN Improve recultiment and related possible modelline possible modelline manifeling. CR-GN-GN-GN Improve recultiment and related possible modelline possible modelline possible modelline manifeling. CR-GN-GN-GN-GN-GN-GN-GN-GN-GN-GN-GN-GN-GN-		CP-ASC-08	Work with partners to ensure safe and effective systems and processes are in place for the protection of victims of domestic abuse and their children.	ASC	The Mayor	Ruth Musicka	01/04/2024	01/03/2025
We will ensure robust and effective corporate governance CPLOS-07 Implement and alternote Compounds governance to added placement Strategy and Programme to added development of programme to added development Strategy and Programme to added development Strategy to ensure legal compliance in regards to information portion of programme and projects and associated governance. CPLOS-07 Implement residential canability CPLOS-07 Implement residential canability to ensure legal compliance in regards to information powernance. CPLOS-07 Implementation of a People Strategy to ensure legal compliance in regards to information powernance. CPLOS-07 Implementation of a People Strategy to ensure legal compliance and sustainability CPLOS-07 Implementation of a People Strategy to underpin the Council's cultural transformation and effective marketing. CPLOS-07 Implementation of a People Strategy to underpin the Council's cultural transformation ambitions and effective marketing. CPLOS-07 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-08 Increase sines and marketing of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-09 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-09 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-09 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-09 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stability. CPLOS-09 Implementation of a People Strategy to underpin the Council's asset profetolo to ensure financial stabilit		CP-FIN-04	Revise and implement an Empty Homes strategy to assist and reduce crime and antisocial behaviour in Middlestrough.	FIN	Cllr Janet Thomson	Janette Savage	01/04/2024	31/03/2026
CP-LGS-01 Implement and embed a Member Development Strategy and Programme to extend examing and development appointmities. LGS CIP Noticy Walker Ann-Marie Wilson 01112023 CP-LGS-02 Exercision and implement approach to achieve organisational change through implementation of transformation portfolio of programme and projects and associated governance. LGS CIP Along Walker Ann-Marie Wilson 01112024 CP-LGS-02 Refresh the Information Strategy to ensure legal compliance in regards to information governance. LGS CIP Zata Uddin Rob Hamer 01012024 CP-LGS-02 Implementation of scalar internal residential capacity through the purchases of suitable properties. CS (CC) CIP Zata Uddin Rob Hamer 01012024 CP-CS-0CO3 Implementation of a People Strategy to underpin the Council's cultural transformation ambitions and financial stability. CS (CC) CIP Zata Uddin Rob Hamer 01012024 CP-CS-0CO3 Implementation of a People Strategy to underpin the Council's asset portfolio to ensure financial stability. LGS CIP Zata Uddin Noticy Standers 01012024 CP-CS-0CO3 Implementation and referention of grant income of the Council's asset portfolio to ensure financial stability. LGS CIP Rob Fumess CIP Rob Fumess Paul Clarke		We will ensur	re robust and effective corporate governance					
CPLGS-02 Exhibition and implement approach to achieve organisational change through implementation of transformation portfolio of programme and projects and associated governance. CEX The Major CDIX chieve the approach to achieve organisational change through implementation of transformation powernance. CEX The Major CDIX chieve the approach to achieve products or internation and projects and associated governance. CEX The Major CDIX chieve the approach to achieve products or internation and projects and associated governance. CEX CIT Validy Walter Ann-Marie Lonistone 1010/20204 CP-CS-CCO31 Improve recruitment and relention of social worker related posts through more targeted and effective marketing. CS (CO) CII Zafar Uddin Note) Saunders 0101/2024 CP-CS-CCO31 Improve recruitment and relention of social worker related posts through more targeted and effective marketing. CS (CO) CII Zafar Uddin Note) Saunders 0101/2024 CP-CS-CCO31 Improve recruitment and relention of social worker related posts through more targeted and effective marketing. CS (CO) CII Zafar Uddin Note) Saunders 0101/2024 CP-CS-CCO31 Improve recruitment and relention of a social worker related posts through more targeted and effective marketing. CS (CO) CII Zafar Uddin Note) Saunders 0101/2024 <t< td=""><th></th><td>CP-LGS-01</td><td>Implement and embed a Member Development Strategy and Programme to extend learning and development opportunities.</td><td>LGS</td><td>Clir Nicky Walker</td><td>Ann-Marie Wilson</td><td>01/11/2023</td><td>01/03/2027</td></t<>		CP-LGS-01	Implement and embed a Member Development Strategy and Programme to extend learning and development opportunities.	LGS	Clir Nicky Walker	Ann-Marie Wilson	01/11/2023	01/03/2027
PCPLGS-03 Refresh the Information Strategy to ensure legal compliance in regards to information governance. We will set a balanced revenue budget and Medium Term Financial Plan to restore financial resilience and sustainability PCP-CS-CC03 Increase infernal residential capacity through the purchase of suitable properties. CP-CS-CC04 Improve recruitment and retention of social worker related posts through more targeted and effective marketing. CP-CS-CC05 Maximise grant opportunities to support service delivery. CP-CS-CC06 Implementation of a People Strategy to underprin the Council's cultural transformation ambitions and financial sustainability. CP-REC-09 Increase sales and maximise renal income of the Council's council or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Council's cased portfolio to ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Cauncil or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Cauncil or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Cauncil or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Cauncil or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal income of the Council's Cauncil or ensure financial sustainability and promote economic growth. CP-REC-09 Increase sales and maximise renal and Contract Management and contract Management and relation difficulties, and deliver improved customer service. CP-REC-09 Increase sales and maximise renal and Contract Management and cost Council services. CP-REC-09 Increase sales and maximise renal and Contract Management and cost Council services. CP-REC-09 Increase sales and m		CP-LGS-02	Develop and implement approach to achieve organisational change through implementation of transformation portfolio of programme and projects and associated governance structure.	CEX	The Mayor	Clive Heaphy	01/01/2024	22/04/2024
We will set a balanced revenue budget and Medium Term Financial Plan to restore financial resilience and sustainability CS (CC) CIIr Zafar Uddin Rob Harner 0101/2024 CP-CS-CC03 Increase internal resilienthal capacity through the purchase of suitable properties. CS (CC) Clir Zafar Uddin Rob Harner 0101/2024 CP-CS-CC05 Maximise grant opportunities to support service delivery. CS (CC) Clir Zafar Uddin Vici Zafar Uddin Vici Zafar Uddin Vici Zafar Uddin Carrie McGarry 0101/2024 CP-CS-CC05 Maximise grant opportunities to support service delivery. CS (CC) Clir Zafar Uddin Nicky Saunders 0101/2024 CP-CS-CC05 Implementation of a People Strategro underprint the Council's service delivery. CS (CC) Clir Alicy Valker Nicky Saunders 0104/2024 CP-REC-0 Increase sales and maximise grant income of the Council's service increasing demand and complexity, address recruitment and relention difficulties, and deliver improved customers service. REG Clir Nicky Valker Paul Clarice 0104/2024 CP-REC-10 Implementation and review effection cassing demand and cost moneylor fund and scheme members. FIN Clir Nicky Walker Louise Grabham 0104/2024 CP-RIN-07<		CP-LGS-03	Refresh the Information Strategy to ensure legal compliance in regards to information governance.	LGS	Clir Nicky Walker	Ann-Marie Johnstone	01/02/2024	30/07/2024
CP-CS-CC03 Increase internal residential capacity through the purchase of suitable properties. CP-CS-CC04 Improve recultiment and relention of social worker related posts through more targeted and effective marketing. CP-CS-CC05 Maximise grant opportunities to support service delivery. CP-CS-CC05 Maximise grant opportunities to support service delivery. CP-CS-CC06 Implementation of a People Strategy to underpin the Council's cultural transformation ambilions and financial stability. CP-CS-CC07 Implementation of a People Strategy to underpin the Council's asset portfolio to ensure financial stability. CP-CS-CC07 Review of Children's and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth. CP-CF-RC-09 Increase sales and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth. CP-CF-RC-09 Increase sales and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth. CP-CF-RC-00 Increase sales and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth. CP-CF-RC-01 Implementation and colorized Management across Council services. CP-FIN-02 Increase ievel of grant income to support development of new service delivery initiatives. CP-FIN-05 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income to support development of new services. CP-RC-00 Increase ievel of grant income of demand and cost modelling forecast, for ingh-spend areas to feed in to MTFP assumptions. CR-01 Increase ieve		We will set a	balanced revenue budget and Medium Term Financial Plan to restore financial resilience and sustainability					
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CP-CIS-CC-COS Maximise grant opportunities to support service delivery. CP-CIS-CC-COS Maximise grant opportunities to support service delivery. CP-CIS-CC-COS Maximise grant opportunities to support service delivery. CP-CIS-CC-COS Maximise grant opportunities to support service delivery underpin the Council's cultural transformation ambitions and financial stability. CP-CIS-CC-COS Review of Children's and maximise rental income of the Council's cultural transformation ambitions and financial stability. CP-CIS-CC-COS Review of Children's and maximise rental income of the Council's cultural transformation ambitions and financial stability. CP-CIS-CC-COS Review of Children's and maximise rental income of the Council's cultural transformation ambitions and financial stability. CP-CIS-CC-COS Review of Children's and maximise grant opport device delivery intraffices. CS CCII Ruicky Walker CII Ruicky Walker COIR Nicky Walker CO		CP-CS-CC04	Improve recruitment and retention of social worker related posts through more targeted and effective marketing.	CS (CC)	Cllr Zafar Uddin	Carrie McGarry	01/01/2024	31/01/2025
CP-CIS-CO-CU Review of Children's and Young People placements, including processes and monitor sultural transformation ambilitors and financial stability. LGS Cilr Nicky Walker Nicky Walker Council's cultural transformation ambility and promote economic growth. REG Cilr Theo Furness David Jamison 01042024 CP-REG-10 Remodel the Council's Planning Service to reflect increasing demand and complexity, address recruitment and retention difficulties, and deliver improved customer service. REG Cilr Theo Furness Planning Service to reflect increasing demand and complexity, address recruitment and retention difficulties, and deliver improved customer service. REG Cilr Theo Furness Planning Service to reflect increasing demand and complexity, address recruitment and retention difficulties, and deliver improved customer service. REG Cilr Nicky Walker Louise Grabham 01042024 CP-FIN-05 Increase level of grant income to support development driew service delivery initiatives. FIN Cilr Nicky Walker Louise Grabham 01042024 CP-FIN-05 Retender pensions administration service, to ensure value for money for fund and scheme members. FIN Cilr Nicky Walker Louise Grabham 01042024 CP-FIN-05 Implementation and review effectiveness of demand and cost modelling forecast, for high-spend areas to feed in to MTFP assumptions. FIN Cilr Nicky Walker Louise Grabham 01042024 CP-GIR Nicky Walker Louise Grabham 01042024 CP-GIR Nicky Walker Louise Grabham 01042024 CP-FIN-05 Implementation and review effectiveness of demand and cost modelling forecast, for high-spend areas to feed in to MTFP assumptions. FIN Cilr Nicky Walker Louise Grabham 01042024 CP-GIR Nicky Walker Louise Gra	Delivering best value	CP-CS-CC05	5 Maximise grant opportunities to support service delivery.	CS (CC)	Cllr Zafar ∪ddin	Nicky Saunders	01/01/2024	31/01/2025
CP-REC-09 Increase sales and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth. CP-REC-10 Remodel the Council's Pianning Sewice to reflect increasing demand and complexity, address reculiment and retention difficulties, and deliver improved customer service. CP-RIN-07 Implement new delivery model for Procurement and Contract Management across Council services. CP-RIN-08 Increase level of grant income to support development driew service delivery initiatives. CP-RIN-09 Retender pensions administration service, to ensure value for money for fund and scheme members. CP-RIN-09 Implementation and review effectiveness of demand and cost modelling forecast, for high-spend areas to feed in to MTFP assumptions. CP-CS-CC-02 Review of Children's and Young People placements, including processes and procedures to ensure robust decision-making and allocation. CP-CS-CC-02 Review of Children's and Young People placements, including processes and procedures to ensure robust decision-making and allocation. CP-CS-CC-02 Review of Children's and Young People placements, including processes and procedures to ensure robust decision-making and allocation.	Changing how we operate, to deliver affordable and cost-effective outcomes	CP-LGS-04	Implementation of a People Strategy to underpin the Council's cultural transformation ambitions and financial stability.	LGS	Cllr Nicky Walker	Nicola Finnegan	01/02/2024	31/03/2025
Ner improved customer service. REG Clir Theo Fumess Paul Clarke 01/04/2024 FIN Clir Nucky Walker Louise Grabham 01/04/2024 FIN Clir Nucky Walker Louise Grabham 01/04/2024 FIN Clir Nucky Walker Nuck Ordon 01/02/2024 FIN Clir Nucky Walker Andrew Humble 01/01/2024 GS (CC) Clir Zafar Uddin Jane Carroll 01/04/2024	for residents and businesses.	CP-REG-09	Increase sales and maximise rental income of the Council's asset portfolio to ensure financial sustainability and promote economic growth.	REG	Cllr Theo Furness	David Jamison	01/04/2024	31/03/2027
FIN Clir Nicky Walker Louise Grabham 01042024 FIN Clir Nicky Walker Louise Grabham 01042024 FIN Clir Nicky Walker Nick Orton 01022024 FIN Clir Nicky Walker Andrew Humble 01012024 CS (CC) Clir Zafar Uddin Jane Carroll 01042024		CP-REG-10	Remodel the Council's Planning Service to reflect increasing demand and complexity, address recruitment and retention difficulties, and deliver improved customer service.	REG	Clir Theo Furness	Paul Clarke	01/04/2024	31/03/2026
FIN Clir Nicky Walker Louise Grabham 01042024 FIN Clir Nicky Walker Nick Ordon 0102/2024 FIN Clir Nicky Walker Andrew Humble 01/01/2024 CS (CC) Clir Zafar Uddin Jane Carroll 01/04/2024		CP-FIN-07	Implement new delivery model for Procurement and Contract Management across Council services.	FIN	Cllr Nicky Walker	Louise Grabham	01/04/2024	31/03/2025
FIN Clir Nicky Walker Nick Orton 01/02/2024 FIN Clir Nicky Walker Andrew Humble 01/01/2024 CS (CC) Clir Zafar Uddin Jane Carroll 01/04/2024		CP-FIN-02	Increase level of grant income to support development of new service delivery initiatives.	FIN	Clir Nicky Walker	Louise Grabham	01/04/2024	31/03/2025
FIN Clir Nicky Walker Andrew Humble 01/01/2024 CS (CC) Clir Zafar Uddin Jane Carroll 01/04/2024		CP-FIN-05	Retender pensions administration service, to ensure value for money for fund and scheme members.	FIN	Cllr Nicky Walker	Nick Orton	01/02/2024	01/06/2025
CS (CC) Clir Zafar Uddin Jane Carroll 01/04/2024		CP-FIN-06	Implementation and review effectiveness of demand and cost modelling forecast, for high-spend areas to feed in to MTFP assumptions.	FIN	Clir Nicky Walker	Andrew Humble	01/01/2024	30/09/2024
		CP-CS-CC-02	2 Review of Children's and Young People placements, including processes and procedures to ensure robust decision-making and allocation.	CS (CC)	Cllr Zafar ∪ddin	Jane Carroll	01/04/2024	30/09/2024